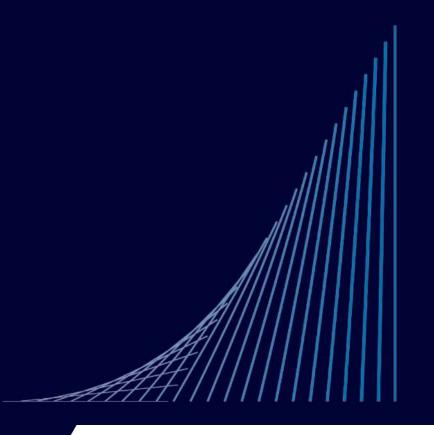
# **Accelerating Program Transition**

Doing Business With ARPA-H Industry Day Breakout Session

November 13, 2024





# Why You're Here

- Understand the ARPA-H Project Accelerator Transition Innovation Office's (PATIO's) mission and capabilities
- Learn how to engage with PATIO as a member of the ARPANET-H network
- Gain insight into the value of PATIO's services as a performer, such as to improve the probability of product/technology success in the market





# **Project Accelerator Transition Innovation Office (PATIO)**

Our Mission: PATIO increases the probability that ARPA-H funded health technologies will reach all Americans by identifying barriers and providing transition and commercialization services to program managers and performers.



Since ARPA-H will not fund performers in perpetuity, PATIO's services increase the odds that solutions attract private investment and customers—to translate the breakthroughs



# Where might the solution go after ARPA-H?

Work backwards: design with the end in mind

Large Established Company Emerging Company with VC Backing

De Novo Startup Health Care System

Other Gov Agency Scaled NGO or Non-Profit

Startup NGO or Non-Profit

Fast Fail & Early Offramps



# Many Successful Technologies Fail to Become Products and Get to Patients

Common reasons for market failure are not related to success of technology



#### **Product Development**



#### **End User / Market**



#### **Business Model**

Will this program produce a solution to a stage that is ready to be applied?

Manufacturability

Can anyone block this program

Legal challenges (17%)

based on IP from accomplishing its

**Pricing/Cost issues (13%)** Poor product (7%)

Does anybody want to use or adopt the solution(s) from this program?

Accessibility

Regulatory

No market need for product (32%) **Product mis-timed (10%)** 



Can this program survive financially and compete in the wild?

- Reimbursement
- Pricing/Affordability

**Got outcompeted (20%)** Flawed business model (18%)



#### **IP / Licensing**



Does a third-party need to approve some aspect(s) to make this program successful?

Regulatory challenges (17%)



#### **Exit Plan**

What is the transition, follow-on investment, and team required to reach the next inflection point?

No follow-on investment (45%)

Not the right team (12%)

Pivot gone bad (6%)

Burned out (5%)

ARPA

qoals?

Statistics from "Top Reasons Startups Fail" Survey by CB Insights

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## Formula for Success = Embedded Private Sector Expertise

ARPA-H funded performers (Awardees) have access to PATIO acceleration and transition services



#### **Transition Mentorship**

Senior Independent industry experts partnering with PMs to advise as they address transition-related questions. Meetings (i.e., monthly,

quarterly, annually) to monitor performance and collaborate

#### **DIGITALIS COMMONS**





#### **Executives in Residence**

Fractional executives to support small business performers along the transition and commercialization path; senior leaders in their field, bringing years of experience commercializing technologies across life sciences and health care.





#### **Market Insights**

Strategic Analysis to identify emerging trends in the health sector to help PMs shape programs and concepts, Identify unknown challenges in programs and then begins to solve for those challenges.





# Regulatory and Reimbursement Support

Regulatory and
Reimbursement Consultants
help PMs navigate
known challenges in the
solution
development journey.
(FDA, CMS, IP, Market
Access).

- ARPA-H's Small Business Program (SBP) focuses on leveraging research advances for real world impact.
- Our SBP topics are generated by ARPA-H Program Managers and align with their programs.
- ARPA-H releases at least one SBIR/STTR solicitation each year with topics that are mission-oriented.
- Our program positions small businesses to commercialize technological solutions and products that are spun out from ARPA-H programs.

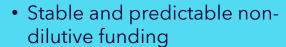
Learn more at our website -



### **ARPA-H SBP Advantages**

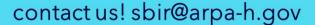






- IP rights are retained by the small business
- ARPA-H SBP performers can utilize our suite of entrepreneurial services to help advance and commercialize technologies.





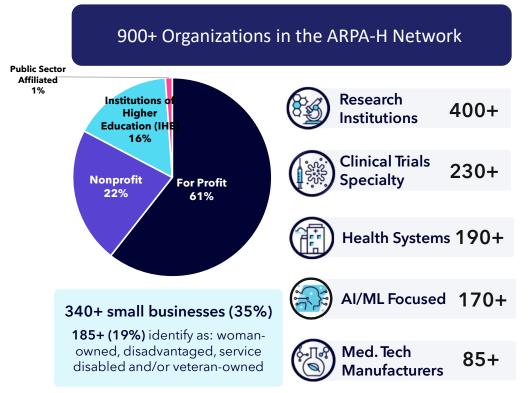






### Join ARPANET-H to accelerate transition-focused R&D

ARPA-H Offices in DC, the Boston area, Dallas/Ft. Worth ("hubs") manage an ecosystem of 987+ members ("spokes")





3 ARPA-H "Hubs"



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# Participate in a Network Survey and Help Shape Future ARPA-H R&D Efforts

#### **Medical Imaging Data Marketplace**



#### Survey

How might ARPA-H partner with the FDA to unblock the 'data pipeline' to catalyze the development of AI/ML technologies for radiology and digital pathology while reducing regulatory timelines?

#### Results

- **117 Survey** responses (high value feedback)
- Strong demand for data from industry stakeholders
- Uncovered pain points and problems to for us to address
- Identified new technologies and companies in the space

#### **Problem**

Lack of data / data access issues delay R&D



# **Sprint for Women's Health**

What if we could shatter the glass ceiling of biomedical and health research to improve health outcomes for women?

ARPA-H committed **\$100 million** to galvanize the innovator, investor, researcher, and patient advocate communities to spur innovation in women's health in 6 topics. ----->>>>

Spark \$3M award Spark awards focus on transformative earlystage research efforts.

Launchpad \$10M award Launchpad awards accelerate later stage transformative health solutions.

#### Women's Health Topics Aligned by Program Manager



**Darshak Sanghavi, MD**Resilient Systems Office

1. Women's Health at Home



Kimberley Steele, MD, PhD Health Science Futures Office 4. Advancing Women's Brain Health via Lymphatic Targeting



Jessica Green, PhD
Resilient Systems Office
2. Prioritizing Ovarian Health
Through Mid-Life to Prevent Disease



Ileana Hancu, PhD
Health Science Futures Office
5. Objective and Quantitative
Measurement of Chronic Pain in
Women



Daria Fedyukina, PhD
Health Science Futures Office
3. ARTEMIS - Advancing Research
Through Enhanced Models for
Investigating the Influence of Sex
Differences on Health Outcomes

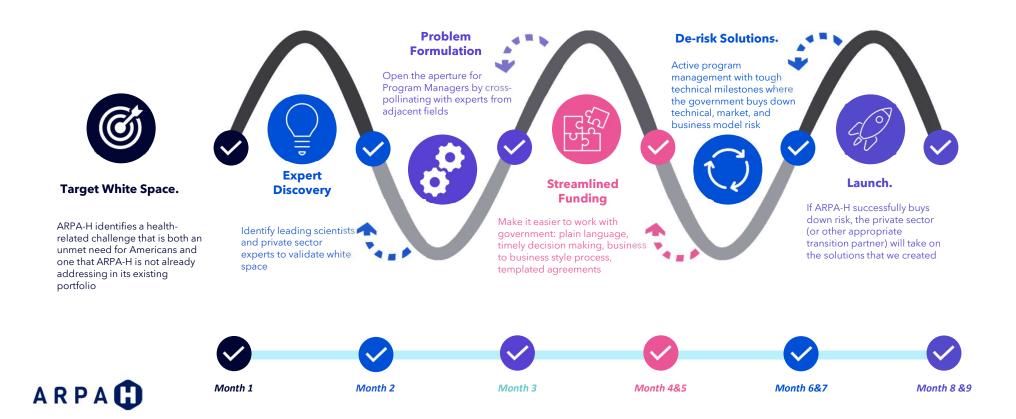


Jenica Patterson, PhD
Project Accelerator Transition
Innovation Office
6. WILD CARD: Revolutionary
Breakthroughs in Women's Health



# **Participate in future ARPA-H Sprints**

Rapidly Identify & Solve High-Value Challenges



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# **Engage with PATIO**

Actions you can take to engage with PATIO today!

Join the ARPA-H Network: ARPANET-H

**Respond to Network Surveys** 

Apply for Small Business Funding

Submit your solution to the next R&D Sprint

https://arpa-h.gov/engage-and-transition

ARPA-H Awardees ("performers") have access to PATIO acceleration and transition services



# **Session Takeaways**

- Network, Newsletters, Listservs. There are numerous easy and passive ways to stay engaged and updated on ARPA-H funding opportunities
- Although each ARPA-H Mission Office has funding opportunities, PATIO's funding opportunities are focused on accelerating funding to small businesses through "SBIR/STTR programs" and "Sprints"
  - These programs aim funding at critical gaps in research and development in healthcare and occur intermittently throughout the year
- ARPA-H awards are not the same as NIH grants → one key difference is that ARPA-H provides acceleration and transition capabilities to support downstream commercialization and successful market access





