



Exhibit 3: Reporting Template

Operating or Staff Division Name: ARPA-H

Date: April 7, 2026

Conference Title	Venue Name	City	State (or Country)	Start Date (dd/mm/yy)	End Date (dd/mm/yy)	Purpose of the Conference	Total Estimate d Cost to HHS	Total Number of Conference Attendees	Total Number of Federal Attendees (Employees)	Total Number of Non-Federal Attendees (on Travel Reimbursed by HHS)
THOR, REACT, REO and Biohybrid Devices Meeting	TMC3 and Rice University	Houston	TX	09/23/25	09/26/25	<p>Dr. Paul Sheehan (Program Manager, Resilient Systems Mission Office, ARPA-H) would like to host a meeting that will bring together performers, leading experts, researchers, and innovators to discuss the latest advances in biohybrid device efforts, under the (Targeted Hybrid Oncotherapeutic Regulation (THOR), Revolutionizing the Oral Route (REO) and (Resilient Extended Automatic Cell Therapies (REACT)umbrella.</p> <p>The primary goals of the technical meeting are as follows:</p> <ol style="list-style-type: none"> <li>1. Research updates and exploration of innovative approaches: MIT (REO: PI Dr. Giovanni Traverso) team, Rice (THOR: PI</li> </ol>	\$67,743.00	200	6	3

						<p>Dr. Omid Veisheh) team and REACT teams (EASE: PI Dr. Alex Revzin; ROGUE: Dr Tzahi Cohen-Karni; BIOSYNC: Dr Ken Shepard; BIOINSYNC: Dr Burak Ozdoganlar) will present their advances towards the program goals, including new methodologies and cutting-edge technologies developed so far.</p> <p>2. Identify key challenges and solutions: Participants will identify the current challenges in their program or fields of specialization and discuss promising research solutions that align with ARPA-H's mission of accelerating innovative, high-impact solutions.</p> <p>3. Foster interdisciplinary collaboration: The meeting will provide a platform for experts from diverse fields to exchange ideas and share expertise.</p> <p>4. Establish a roadmap for success: The meeting will aim to develop a roadmap for researchers: outlining key milestones, challenges, deliverables, and strategies to ensure success in their ambitious research projects.</p> <p>Additionally, the biohybrid meeting will bring together leading experts, venture capitalists, government agencies, patient engagement groups, key funders of the field, and private industry to discuss progress in the field, unmet technical needs, product manufacture, commercialization, clinical considerations, ELSI and regulatory requirements of these technologies.</p>				
<b>INDEX PD</b>	<b>Bell Harbor International Conference Center</b>	<b>Seattle</b>	<b>WA</b>	<b>January 9, 2025</b>	<b>January 9, 2025</b>	The Health Science Futures Mission Office, ARPA-H is sponsoring a Proposers' Day (PD) for the planned proposer community in support of the	<b>\$43,702.00</b>	<b>150</b>	<b>5</b>	<b>5</b>

					<p>INDEX program.</p> <p>The INDEX PD will be held in Seattle, WA on January 9, 2025 from 9:00 AM to 5:30 PM PT. Advance registration is required.</p> <p>Seattle, WA was selected for its strong tech and research ecosystem and is home to leading technology companies like Amazon and Microsoft, as well as prominent research institutions such as the University of Washington and numerous biotech firms.</p> <p><u>The Proposers' Day objectives are to:</u></p> <ul style="list-style-type: none"><li>• Draw attention of the scientific community to the INDEX program.</li><li>• Provide information about the program to potential proposers, including details about the overall program goals, abstract and full proposal structure for the forthcoming Innovative Solutions Opening (ISO), and how they might respond to ARPA-H's forthcoming solicitation.</li><li>• Share the intended scope, timeline, and scale of the INDEX program and how the proposers, in collaboration with the ARPA-H team and resources, can accomplish the collective mission of accelerating equitable healthcare outcomes for all</li></ul>				
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						<p>Americans.</p> <ul style="list-style-type: none"> <li>• Provide a venue for potential proposers to identify potential collaboration and teaming opportunities and partners</li> </ul> <p>The PD will include brief overview presentations by government personnel and a networking poster session for potential proposers to facilitate collaborations and teaming arrangements; ARPA-H will collect participant questions in advance of the event and conduct a Q&amp;A session during the event, as well as publishing answers to a publicly available Frequently Asked Questions (FAQ) Web site.</p>				